JIS Transition Initiative Through March 31, 2011	2009-2011 Biennium								
	Estimated Budget-Qrtr. To Date	Actual Costs Qrtr. Ending 3/31/10	Actual Costs Qrtr. Ending 6/30/10	Actual Costs Qrtr. Ending 9/30/10	Actual Costs Qrtr. Ending 12/31/10	Actual Costs Qrtr. Ending 3/31/11	Total Expenditures and Obligations	Variance Through 03/31/11	Estimated Remaining Budget
1. Organizational Change Management Phase 1									
1.1 Develop Organizational Change Strategy	$700	$626	$0	$0	$0	$0	$626	$74	$74
1.2 Implement New Organization Structure	$136,000	$136,000	$0	$0	$0	$0	$136,000	$0	$0
2. Capability Improvement Phase I									
2.1 Implement Change Management and Communications	$495,000	$220,000	$190,000	$0	$0	$85,000	$495,000	$0	$100,000
2.2 Implement IT Governance	$922,100	$542,213	$94,875	$35,000	$250,000	$0	$922,088	$12	$12
2.3 Implement Project Management Office (PMO)	$959,000	$510,500	$0	$29,500	$45,500	$15,500	$601,000	$358,000	$358,000
2.4 Implement IT Portfolio Management (ITPM)	$800,000	$639,452	$0	$0	$6,048	$0	$645,500	$154,500	$304,500
3. Capability Improvement Phase II									
3.1 Implement Enterprise Architecture Management	$92,500	$72,000	$20,200	$0	$0	$0	$92,200	$300	$300
3.2 Implement Solution Management	$0	$0	$0	$0	$0	$0	$0	$0	$0
3.3 Implement Relationship Management	$0	$0	$0	$0	$0	$0	$0	$0	$0
3.4 Implement IT Service Management	$225,000	$0	$0	$0	$0	$0	$0	$225,000	$225,000
4. Capability Improvement Phase III									
4.1 Establish Vendor Management	$50,000	$0	$0	$0	$0	$0	$0	$50,000	$100,000
4.2 Mature Application Development Capability	$200,000	$0	$0	$0	$0	$0	$0	$200,000	$200,000
4.3 Establish Enterprise Security	$125,000	$0	$0	$0	$0	$0	$0	$125,000	$200,000
5. Capability Improvement Phase IV									
5.1 Implement IT Service Management	$350,000	$0	$0	$0	$0	$400,000	$400,000	($50,000)	$150,000
5.2 Implement Performance-Reporting	$85,000	$0	$0	$0	$0	$85,000	$85,000	$0	$0
6. Capability Improvement Phase V									
6.1 Establish Custom Development Capabilities	$0	$0	$0	$0	$0	$0	$0	$0	$0
7. Master Data Management									
7.1 Develop Data Governance Model	$95,000	$0	$0	$0	$0	$95,000	$95,000	$0	$0
7.2 Implement Data Quality Program	$175,000	$0	$0	$0	$0	$270,000	$270,000	($95,000)	$40,000
7.3 Develop Unified Data Model	$50,000	$0	$0	$0	$0	$50,000	$50,000	$0	$248,000
7.4 Implement MDM Tool	$100,000	$0	$0	$0	$0	$0	$0	$100,000	$900,000
7.5 Optimize Data Warehouse	$0	$0	$0	$0	$0	$0	$0	$0	$0
8. Migrate Data Exchanges									
8.1 Develop Data Exchange Migration Strategy	$0	$0	$0	$0	$0	$0	$0	$0	$0
8.2 Develop File Based Exchanges	$0	$0	$0	$0	$0	$0	$0	$0	$0
8.3 Develop Transactional Transfers	$0	$0	$0	$0	$0	$0	$0	$0	$0
8.4 Migrate Exchanges Including JIS Link	$0	$0	$0	$0	$0	$0	$0	$0	$0
9. Migrate Web Sites									
9.1 Develop Migration Strategy	$0	$0	$0	$0	$0	$0	$0	$0	$0
9.2 Redirect Web Application Data Source	$0	$0	$0	$0	$0	$0	$0	$0	$0
10. JIS Applications Refresh									
10.1 Conduct Feasibility Study and Transition Planning	$425,700	$120	$0	$0	$288	$235,175	$235,583	$190,117	$290,117
10.2 Purchase, Configure and Deploy COTS Application 1	$0	$0	$0	$0	$0	$0	$0	$0	$0
10.3 Purchase, Configure and Deploy COTS Application 2	$0	$0	$0	$0	$0	$0	$0	$0	$0
10.4 Purchase, Configure and Deploy COTS Application 3	$0	$0	$0	$0	$0	$0	$0	$0	$0
10.5 Design, Develop and Deploy Custom Application 1	$0	$0	$0	$0	$0	$0	$0	$0	$0
10.6 Design, Develop and Deploy Custom Application 2	$0	$0	$0	$0	$0	$0	$0	$0	$0
11. Organization Change Management Phase II									
11.1 Change Management in Support of JIS	$320,000	$0	$0	$0	$0	$0	$0	$320,000	$320,000
12. Ongoing Activities									
12.1 Natural To COBOL Conversion	$100,000	$68,898	$0	$0	$0	($37,048)	$31,850	$68,150	$518,150

JIS Transition Initiative Through March 31, 2011	2009-2011 Biennium								
	Estimated Budget- Qrtr. To Date	Actual Costs Qrtr. Ending 3/31/10	Actual Costs Qrtr. Ending 6/30/10	Actual Costs Qrtr. Ending 9/30/10	Actual Costs Qrtr. Ending 12/31/10	Actual Costs Qrtr. Ending 3/31/11	Total Expenditures and Obligations	Variance Through 03/31/11	Estimated Remaining Budget
12.2 SCOMIS DX	$1,048,000	$1,645,729	($143,808)	$0	$95,261	($907,853)	$689,329	$358,671	$910,671
12.3 Eticketing stabilization	$0	$0	$3,228	$0	$0	($3,228)	$0	$0	$0
12.3 Parking Module enhancements	$0	$0	$0	$0	$0	$0	$0	$0	$0
12.4 Non-allocated Projects	$0	$0	$0	$0	$0	$0	$0	$0	$0
13. Equipment Replacement									
13.1 Equipment Replacement - External	$2,500,000	$591,848	$44,188	$190,065	$1,429,776	$225,402	$2,481,279	$18,721	$218,721
13.2 Equipment Replacement - Internal	$300,000	$76,757	$0	$111,270	$15,156	($39)	$203,144	$96,856	$96,856
Total	**$9,554,000**	**$4,504,143**	**$208,683**	**$365,835**	**$1,842,029**	**$512,909**	**$7,433,599**	**$2,120,401**	**$5,180,401**